

# MEETING IN PROGRESS

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## **GMHA Board of Trustees**

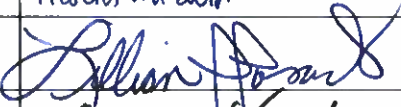


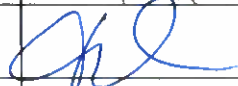

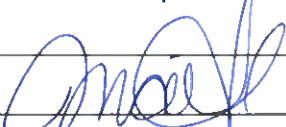

Wednesday, May 26 2021 | 5:00 p.m.

Zoom Video Conference

# GMHA Board of Trustees Meeting

## ATTENDANCE SHEET

Wednesday, May 26, 2021 | 5:00 p.m. | Zoom Video Conference

	NAME:	TITLE:	SIGNATURE:
Board of Trustees	Theresa Obispo	Chairperson	
	Melissa Waibel	Vice-chairperson	Present via Zoom
	Sarah Thomas-Nededog	Secretary	Present via Zoom
	Byron Evaristo	Treasurer	Present via Zoom
	Sharon Davis	Trustee	Present via Zoom
	Sonia Siliang	Trustee	Present via Zoom
	Glynis Almonte	Trustee	Present via Zoom
	Michael Um	Trustee	Present via Zoom
	Evangeline Allen	Trustee	Present via Zoom
Executive Management/Medical Staff	Lillian Perez-Posadas	Hospital Administrator/CEO	
	William N. Kando	Associate Administrator, Operations	
	Annie Bordallo, MD	Associate Administrator, Medical Services	
	Joleen Aguon, MD	Associate Administrator, Clinical Services	
	Don Rabanal	Assistant Administrator, Administrative Services	Present via Zoom
	Ana Belen Rada	Assistant Administrator, Professional Support Services	Present via Zoom
	Christine Tuquero	Acting Assistant Administrator, Nursing Services	Present via Zoom
	Yukari Hechanova	Chief Financial Officer	
	Dustin Prins, DPM	Medical Staff President	
Guest(s)	Mai Habib	Public Information Officer	
	Rayna Cruz	Program Coordinator	Present via Zoom
	Rovena Timothy	Medical Records Clerk	
	Theo Pangelinan	Equal Employment Opportunity Officer	Present via Zoom
	Paula Manyan	Clinical Informatics Supervisor	Present via Zoom
	Edlyn Balisay	General Accounting Supervisor	Present via Zoom
	Natasha Chartauros	Office of Speaker Therese Terlaje	Present via Zoom

# GMHA Board of Trustees Meeting

## ATTENDANCE SHEET

Wednesday, May 26, 2021 | 5:00 p.m. | Zoom Video Conference

<b>Guest(s)</b>	Geary Partido	Pacific News Centre	Present via Zoom
	John O'Connor	Guam Daily Post	Present via Zoom

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# AGENDA

## Guam Memorial Hospital Authority – Board of Trustees Meeting

May 26, 2021 | 5:00 p.m. | Zoom Video Conference

**BOARD MEMBERS:** Theresa Obispo, Chairperson; Melissa Waibel, Vice-chairperson; Sarah Thomas-Nededog, Secretary; Byron Evaristo, Treasurer; Sharon Davis, Trustee; Sonia Siliang, Trustee; Glynis Almonte, Trustee; Michael Um, MD, Trustee; Evangeline Allen, Trustee

<b>Item</b>	<b>Owner</b>
<b>I. Welcoming   Call Meeting to Order and Determination of Quorum</b>	Trustee Obispo
<b>II. Review and Approval of the Minutes</b> A. April 28, 2021	All Trustees
<b>III. Old Business</b>	All Trustees
<b>IV. New Business</b> A. Accreditation B. CMS Certification	All Trustees
<b>V. Management's Report</b>	Executive Management
<b>VI. Board Subcommittee Reports</b>	
A. Facilities, Capital improvements Projects, and Information Technology 1. Z-Wing Salvage/Demolition Project	Trustees Davis, Evaristo
B. Joint Conference and Professional Affairs 1. Res. 2021-33, Relative to the Reappointment of Active Medical Staff Privileges 2. Res. 2021-34, Relative to the Appointment of Provisional Medical Staff Privileges	Trustees Dr. Um, Waibel
C. Human Resources 1. Organizational Chart	Trustees Waibel, Obispo
D. Finance and Audit 1. Res. 2021-35, Relative to Approving 75 New Fees and Updating 8,956 Professional Fees 2. April 2021 Financial Highlights	Trustees Evaristo, Nededog
E. Quality and Safety 1. Performance Improvement Committee Charter 2021-2021	Trustees Almonte, Allen
F. Governance, Bylaws, and Strategic Planning	Trustees Nededog, Siliang
<b>VII. Public Comment</b>	
<b>VIII. Adjournment</b>	Trustee Obispo

**Regular Meeting of the  
Guam Memorial Hospital Authority  
Board of Trustees**

Wednesday, April 28, 2021 | 5:00 p.m.  
Zoom Video Conference

**ATTENDANCE**

**Board Members**

Present: Theresa Obispo, Melissa Waibel, Sarah Thomas-Nededog, Byron Evaristo, Sharon Davis, Sonia Siliang, Glynis Almonte, Dr. Michael Um

Absent: Evangeline Allen

**Leadership**

Present: Lillian Perez-Posadas, William Kando, Dr. Annie Bordallo, Dr. Joleen Aguon, Don Rabanal, Ana Belen Rada, Christine Tuquero, Yukari Hechanova, Dr. Dustin Prins

**Guests**

Danielle Manglona, Edlyn Dalisay, Natasha Charfauros, Gerry Partido, Vince Quichocho

ISSUE/TOPIC/DISCUSSIONS	DECISION(S)/ACTION(S)	RESPONSIBLE PARTY	REPORTING TIMEFRAME	STATUS
<b>I. CALL MEETING TO ORDER AND DETERMINATION OF QUORUM</b>				
	After notices were duly issued pursuant to Title 5 GCA, Chapter 8, <i>Open Government Law</i> , Section 8107(a) and with a quorum present, Chairwoman Obispo called to order the regular meeting of the GMHA Board of Trustees at 5:00 p.m. on Wednesday, April 28, 2021 via Zoom Video Conferencing.	Trustee Obispo	None	None
<b>II. REVIEW AND APPROVAL OF MINUTES</b>				
A. March 24, 2021	Trustee Evaristo motioned, and it was seconded by Trustee Dr. Um, to approve the March 24, 2021 minutes with corrections. The motion carried with all ayes.	All Board Members	None	Approved
<b>III. OLD BUSINESS</b>				
	There were no old business matters for discussion.	None	None	None
<b>IV. NEW BUSINESS</b>				
	There were no new business matters for discussion.	None	None	None
<b>V. MANAGEMENT'S REPORT</b>				
A. Patient Census	Covid Census (As of April 28, 2021): <b>5</b> (Telemetry)	Executive Management	None	Informational
B. Vaccination Program	Percentage of Vaccinated Employees and Physician Providers: <b>84.3%</b>	Executive Management	None	Informational
C. Revenue Cycle Management (RCM)	The RCM contract is being finalized and will go to the Attorney General and Governor for signature.	Executive Management	None	Informational
D. Healthcare Medical Center Task Force	The task force consists of individuals from GMHA, the Department of Public Health and Social Services, Guam Behavioral Health, and other members.	Executive Management	None	Informational

	<p>A third meeting took place on April 27, 2021, and the task force established three subgroups; Finance, Environment, and Medical.</p> <p>They also narrowed the location of the Medical Center down to 4:</p> <ul style="list-style-type: none"> <li>• Adacao (102 acres)</li> <li>• Andes South (395 acres)</li> <li>• Eagles Field (102 acres)</li> <li>• The Hospital's current location combined with the old site above Hilton (45 acres)</li> </ul>			
E. Takecare Insurance Company	<p>The reconciliation is still ongoing with Ernst and Young.</p> <p>The Hospital continues to receive payments of \$100k from Takecare, but they still owe \$15M.</p>	Executive Management	None	Informational
F. National nurse month	<ul style="list-style-type: none"> <li>• Proclamation Signing on April 30, 2021.</li> <li>• Nurses Blessing Day on May 2, 2021.</li> <li>• Continuing education series will take place May 15th and 22nd for nurses to get their CEUs for licensure renewals due this year.</li> <li>• Recognition and award ceremony will be on May 29, 2021.</li> </ul>	Executive Management	None	Informational
G. 2021 Hospital Week	<p>Hospital Week will take place May 8-15, 2021. A committee has been established.</p>	Executive Management	None	Informational
H. Accreditation	<p>Ms. Manglona reported the following:</p> <ul style="list-style-type: none"> <li>• The A-Team looked into four accrediting organizations. <ol style="list-style-type: none"> <li>1. The Joint Commission (TJC)</li> <li>2. Det Norske Veritas (DNV)</li> <li>3. Center for Improvement in Healthcare Quality (CIHQ)</li> <li>4. Healthcare Facilities Accreditation Program (HFAP)</li> </ol> <p>Of the 4, HFAP did not respond.</p> </li> <li>• The A-Team recommends CIHQ for the following reasons: <ol style="list-style-type: none"> <li>1. They believe CIHQ would better partner with the hospital.</li> </ol> </li> </ul>	Executive Management	Updates to be provided at the next scheduled meeting.	Informational

	<ol style="list-style-type: none"> <li>2. Better services for the amount of money that it costs.</li> <li>3. The experience between the surveyors and the staff is less punitive.</li> <li>4. Training is offered, and they also have an education and mock survey branch to help staff prepare for accreditation. <ul style="list-style-type: none"> <li>○ A mock survey would depend on which organization.</li> <li>○ Accreditation and a mock survey are budgeted for FY2022.</li> </ul> </li> </ol> <p>Ms. Manglona and the A-Team will reach out to other hospitals accredited by CIHQ to find out their experience and give an update at the next meeting.</p>			
<p>I. Strategic Goal #3- Establish and Sustain Safety and Quality Culture</p>	<p>Ms. Manglona presented objectives for Goal #3 of the Strategic Plan:</p> <ul style="list-style-type: none"> <li>• Objective 3.1 is to assess and identify existing issues and areas that negatively impact quality and safety.</li> </ul> <p>Hospital survey on Patient Safety Culture is conducted once every two years. Last survey was done on April 9, 2021.</p> <p>The goal is to improve the top overall scores related to the hospital survey on patient safety culture done every two years.</p> <ul style="list-style-type: none"> <li>• Objective 3.5 is to engage in ongoing hospital-wide efforts to maintain conditions of participation by CMS without any issues.</li> <li>• Objective 3.6 is to have innovative strategies to improve communication within the organization.</li> <li>• Objective 3.8 is to assess all unsafe practices and make necessary improvements.</li> </ul>	<p>Executive Management</p>	<p>None</p>	<p>Informational</p>

	<p>The Hospital discussed revamping the Root Cause Analysis (RCA) process and getting RCAs completed in a timely matter so that events can be better managed, and lessons learned can be disseminated to prevent further errors.</p> <ul style="list-style-type: none"> <li>Objective 3.9 is to develop a staff and physician recognition incentive program to reward cost savings and safety recommendation initiatives.</li> </ul> <p>Good Catch Award Program is to reward staff who report events that are caught and corrected before it reaches the patients.</p> <ul style="list-style-type: none"> <li>Objective 3.10 is to develop programs that involve the Guam community and GMHA initiatives to improve patient family engagement score.</li> </ul> <p>Three main areas to improve on is point of care, policy and protocol, and governance.</p>			
<b>V. BOARD SUBCOMMITTEE REPORTS</b>				
<p>A. <u>Joint Conference and Professional Affairs</u></p> <p>1. <u>Res. 2021-26, Relative to the Appointment of Active Medical Staff Privileges</u></p> <p>a. <u>Ben Numpang, MD</u></p> <p>b. <u>Alix Chenet, MD</u></p> <p>c. <u>Chivano Chhieng, MD</u></p> <p>2. <u>Res. 2021-27, Relative to the Appointment of Provisional Medical Staff Privileges</u></p> <p>a. Thomas Murray, MD</p> <p>b. Azita Meshbah, MD</p> <p>c. John Rosales, MD</p> <p>d. Michael Switzer, DO</p> <p>e. Garrett Britton, DO</p>	<p>There were no issues with the physicians up for appointment and reappointment.</p> <p>Trustee Dr. Um motioned, and it was seconded, by Trustee Evaristo to approve Resolution 2021-26 and 2021-27 as presented. The motion carried with all ayes.</p>	<p>Chair &amp; Vice-chair, JCPA</p>	<p>None</p>	<p>Approved</p> <p>Approved</p>



<p>f. Richard Woerndle, DO g. Darren Sommer, DO</p>				
<p>B. <u>Human Resources</u></p> <ol style="list-style-type: none"> <li>1. <u>Res. 2021-28, Relative to Honoring the Memory of Jemmabeth Simbillo</u></li> <li>2. <u>Res. 2021-29, Relative to Amending the Minimum Qualification Requirements for the Emergency Department Technicians I and II Positions</u></li> <li>3. <u>Res. 2021-30, Relative to Creating the Positions of Hospital Certified Nurse Assistant I and II for the Nursing Department</u></li> <li>4. <u>Res. 2021-31, Relative to Creating the Positions of Patient Courier I and II</u></li> <li>5. <u>Res. 2021-32, Relative to the Creation of Hospital Marketing and Communications Director</u></li> </ol>	<p>Trustee Davis motioned, and it was seconded by Trustee Nededog to approve Res. 2021-28 as presented. The motion carried with all ayes.</p> <p><u>Proposed Amendment</u> <b>Emergency Department Technician I:</b> Under Minimum Experience and Training, add “The one year of general work experience may be substituted by successful completion of an Emergency Medical Technician (EMT) program, or equivalent nursing program, as demonstrated by an applicant’s possession of a valid EMT certificate/nursing diploma from a recognized training institution.”</p> <p><b>Emergency Department Technician II:</b> Under Necessary Special Qualifications, “Possession of a current AHA Basic Life Support (BLS) Certificate <b>and</b> Cardiac Monitoring – EKG Class certification training.”</p> <p>Trustee Evaristo motioned, and it was seconded by Trustee Dr. Um to approve Res. 2021-29 as presented. The motion carried with all ayes.</p> <p>Trustee Almonte motioned, and it was seconded by Trustee Waibel to approve Res. 2021-30 as presented. The motion carried with all ayes.</p> <p>Trustee Dr. Um motioned, and it was seconded by Trustee Evaristo to approve Res. 2021-31 as presented. The motion carried with all ayes.</p> <p>Trustee Davis motioned, and it was seconded by Trustee Waibel to approve Res. 2021-32 as presented. The motion carried with all ayes.</p>	<p>Chair &amp; Vice-chair, HR</p>	<p>None</p>	<p>Approved</p> <p>Approved</p> <p>Approved</p> <p>Approved</p> <p>Approved</p>

<p>C. <u>Finance and Audit</u></p> <p>1. <u>March 2021 Financial Highlights</u></p> <p>2. <u>Cost Cutting Measures</u></p> <p>3. <u>FY2020 Audit</u></p>	<p>➤ Trustee Evaristo reported the following:</p> <ul style="list-style-type: none"> <li>• Cash improved from February to March.</li> <li>• There was a slight increase in collections in March 2021 as opposed to March 2020.</li> <li>• Expenses went up by \$20M due to the need for PPE, travel nurses, supplies, and materials, etc.</li> </ul> <p>➤ Trustee Evaristo expressed the need to look into ways to reduce costs by 3% and see what it looks like in 60-90 days.</p> <p>The Hospital is looking to hire a Director of Healthcare Operational Excellence to assist in determining cost cutting measures.</p> <p>➤ The audit was issued in April.</p> <p>Ms. Hechanova reported that there was a repeat finding on receivables because it was high. Auditors usually comment on bill drops and how many days it takes to bill suspended accounts.</p> <p>There was a management letter that had findings, not at the level of internal control or compliance.</p> <p>About eight findings stemmed from areas such as pharmacy and finance.</p>	<p>Chair &amp; Vice-chair, F&amp;A</p>	<p>None</p>	<p>Informational</p>
<p>D. <u>Facilities, Capital Improvement Projects, and Information Technology</u></p> <p>1. <u>Electronic Health Record</u></p>	<p>Ms. Cruz reported the following:</p> <ul style="list-style-type: none"> <li>• The project's overall progress is at 48%, and the Hospital is still on track to go live in October.</li> <li>• Medsphere visited the Hospital March 15-19, 2021. The team was able to identify challenges and make improvements for the next training. They come back in June to finish outstanding training topics and again in July to do integrated testing.</li> </ul>	<p>Chair &amp; Vice-chair, Fac, CIP, &amp; IT</p>	<p>None</p>	<p>Informational</p>

<p>2. Final Phase of Website Project</p> <p>3. Air Handling Units</p> <p>4. C-ARM and Angio Suite</p> <p>5. REDI Kits</p> <p>6. Z-Wing</p> <p>7. Roof and Envelope Upgrade</p> <p>8. Communication Center Relocation</p>	<ul style="list-style-type: none"> <li>• The Hospital has new cardiac monitors. The Philips team is on island to help with the go-live.</li> <li>• NetHealth will be implemented for the wound care team.</li> </ul> <p>Mr. Kando reported the following:</p> <ul style="list-style-type: none"> <li>➤ An IFB was sent out for the final phase of the Hospital's website on March 26, 2021. There were eight inquiries and one official response.</li> </ul> <p>The team is prioritizing the addition of the patient donation option on the website. The general donations aspect will take more research and planning; updates will be given at a later time.</p> <p>The team is trying to obtain project management software to bring solutions for project management, contract management, human resources, and education.</p> <ul style="list-style-type: none"> <li>➤ The Hospital advertised an IFB for about 10 Air Handling units. The quantity is flexible as long as the Hospital stays within the budget. The closing date is May 10, 2021. RFIs are being answered, and there's a walkthrough on Friday for the bid.</li> <li>➤ Operations is working with Pro-Support relative to an RFP for the Angio Suite and C-ARM in radiology.</li> <li>➤ 75% complete. There will be a phase to enhance Wi-Fi in the Hospital and to connect to SNF.</li> <li>➤ Option 3 for Z-wing Project is pending.</li> <li>➤ RFP evaluation phase is ongoing and nearing completion.</li> <li>➤ Project is complete.</li> </ul>			
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<p>9. Alternate Care Facility</p> <p>10. Main Electrical Distribution Panel</p> <p>11. Boiler #1</p>	<ul style="list-style-type: none"> <li>➤ SNF upgrade into an Alternate Care Facility is in the design phase, and the Hospital is addressing the specifications of the replacement chillers.</li> <li>➤ The Guam Power Authority (GPA) provided their most recent preliminary cost breakdown for their work. The hospital procured the supplies, and once it has been requisitioned, supplies will be brought in for GPA to proceed.</li> <li>➤ The purchase order for the repair of boiler #1 was issued. The project is in the mobilization phase to bring in replacement tubes. The piping distribution system from the boilers to the central supply room will be assessed.</li> </ul>			
<p>E. <u>Governance, Bylaws, and Strategic Planning</u></p>	<p>Trustee Nededog reported the following recommendations made by the subcommittee:</p> <ul style="list-style-type: none"> <li>• Ethics training to be done every two years with the annual board orientation.</li> <li>• Provide raffle prizes for National Hospital Week.</li> <li>• Have Human Resources look into implementing and prioritizing training. Coping with Anger, Anxiety, and Depression as one of the top three trainings considering all that staff have gone through due to the pandemic.</li> <li>• Revisit timelines and update information as requested by the Bureau of Statistics and Plans.</li> </ul>	<p>Chair &amp; Vice-chair, GBSP</p>	<p>None</p>	<p>Informational</p>
<p>F. <u>Quality and Safety</u></p>	<p>Trustee Almonte presented the following highlights from the April 23, 2021 subcommittee meeting:</p> <ul style="list-style-type: none"> <li>➤ The Performance Improvement Committee met and reviewed QAPI reporting. A memo was sent to department managers to review their list of QAPI indicators and determine which ones need to be continued at their department/unit level and which ones need to be reported to the board. The objective is to streamline the reporting process to Q&amp;S and the full board.</li> <li>➤ Leadership safety walk rounds are ongoing, have boosted employee morale, and make it</li> </ul>	<p>Chair &amp; Vice-chair, Q&amp;S</p>	<p>None</p>	<p>Informational</p>

	<p>easier for the leadership team to identify areas of concern and immediately act on them.</p> <p>➤ Patient Safety Committee- Top three reported events</p> <ol style="list-style-type: none"> <li>1. Pre-Transfusion Checks Contributing Factor: Documentation missed. <p>Action Taken: reeducate staff, sample provided for reference, charge nurse to ensure completion of the form.</p> </li> <li>2. Falls Contributing Factor: The patient is confused, disoriented, or does not follow instructions. <p>Actions Taken: Events are discussed with staff, staff talk with family and patients and work to improve communication and rounding process, and obtain patient sitters if needed.</p> </li> <li>3. Documentation Issues Top Contributing Factors: Procedures not being followed, proficiency issues, inexperienced staff such as travelers, communication problems, unplanned workload, increase/heavy workload due to the Covid influx. <p>Actions Taken: Charting requirements are being discussed with staff, education is provided, staff are assigned to monitor, the manager is to provide weekly reports, concerns brought to nursing administration are discussed at huddles.</p> </li> </ol> <p>➤ Professional Support:</p> <ul style="list-style-type: none"> <li>• The department met most of its goals.</li> </ul>			
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	<p>➤ Surgery Department:</p> <ul style="list-style-type: none"> <li>Improved in universal site marking procedures but have not met their goal of 100%.</li> <li>Timeout procedure compliance went down from 96% to 91% because of inconsistencies in nursing documentation.</li> <li>DVT Prophylaxis Assessment and Orders: Not compliant due to form not being in the chart and no order given for ambulatory surgeries.</li> </ul> <p>Actions taken: Surgeons and nursing staff were reeducated on compliance requirements. There was a recommendation for forms to be done electronically.</p>			
<u>Other Discussion:</u>	Trustee Waibel publicly disclosed that she has a conflict of interest as a trustee member due to her affiliation with the Guam SurgiCenter because they directly compete with the Hospital's outpatient surgical services.	Trustee Melissa Waibel	None	Informational
<b>VI. PUBLIC COMMENT</b>				
	<p>Mr. Gerry Partido asked for Ms. Lillian to provide an update on the two vaccinated doctors who tested positive for COVID-19 after coming from India.</p> <p>Mrs. Posadas reported that the doctors got their PCR test done before arriving and tested negative. They were cleared upon arrival based on their results and were cleared to report to work. They followed the PPE and Infection Control Protocols while working. When they started having symptoms, they immediately went to employee health, tested positive, and were placed in isolation.</p>	None	None	None
<b>VII. ADJOURNMENT</b>				
	There being no further business matters for discussion, Chairwoman Obispo declared the meeting adjourned at 7:17 p.m.	All Board members	None	Approved

Transcribed by: Camacho  
Justine A. Camacho  
Acting Administrative Officer

Submitted by: STN  
Sarah Thomas-Nededog  
Secretary

**CERTIFICATION OF APPROVAL OF MINUTES:** The minutes of the April 28, 2021 regular session meeting were accepted and approved by the GMHA Board of Trustees on this 26<sup>th</sup> day of May 2021.

Certified by: Melissa Waibel  
Melissa Waibel  
Vice-Chairperson

# Centers for Improvement in Healthcare Quality

Responses from other hospitals/health systems accredited by CIHQ  
A Governing Body Request



# Curahealth & Cobalt Rehabilitation Hospitals

“Staff and the leaders find the survey very educational, collegial, and find they know what the outcomes are at the time of the exit interview. We are extremely satisfied with their services, timely responses, great information, and training. During the initial COVID outbreak, they were wonderful partners sharing CMS and CDC information and resources to help us navigate the declarations and options for continuing our business. I would definitely recommend CIHQ. I have worked with CIHQ in varying capacities for more than 7 years and they continue to evolve and meet our ever changing needs and CMS requirements.”

“We are very satisfied with the services and tools we have utilized from the Accreditation Resource Services.”

- Kimberly Montes, Corporate Compliance Officer

# Community Hospital Corporation

“CIHQ is our deemed provider of choice because:

- They focus on the conditions of participation and the interpretation of CMS
- Their Survey Activity Guide supports preparation and continued readiness
- Their approach is educational and supportive
- Their resource library is extensive with many tools, policy templates and references to help you understand and prepare, learn and educate
- They are responsive to questions and needed interpretations and very practical in approach

I have experienced surveys by all of the deemed providers and was a surveyor for TJC and would choose CIHQ over all along with my counterparts here at CHC for the reasons above. We have not had a validation survey but have been part of the survey where CMS validates the deemed provider for accreditation as a deemed authority. CIHQ was awarded 6 year deemed authority (the longest time frame) after that survey; they are thorough and fair in approach.”

- Sally Parnell, Chief Clinical Officer

# PIH Health

“PIH Health, Inc. is made up of three hospitals and a medical group. All three campuses are accredited by CIHQ, with one accredited since 2017. We had a CMS Survey following our initial CIHQ survey and there were no discrepancies or contradictions between the two sets of surveyors. We found the process to be very collaborative and educational. Excellent tools for preparation. Very positive experience for the staff interacting with the surveyors. PIH Health had worked with CIHQ for many years prior to them receiving deemed status authority. Our experience with CIHQ and their survey readiness preparation/tools led us to the decision to move our accreditation to them. I appreciate having access to the many tools including reference library, timely standards interpretation feedback, continuing education, regulatory alerts, and more. I would recommend CIHQ without hesitation. We have found them to be a good partner in our efforts to meet all regulatory requirements and staying survey ready. Their teams have been open, responsive, and collaborative in all our organizations.”

“PIH Health has used Accreditation Resource Services for our mock surveys for over 10 years. We are very satisfied with the process.”

- Judy Pugach, Vice President, Regulatory Affairs

# Baptist Hospitals of Southeast Texas

“We have been accredited by CIHQ since 2015. The survey was a very pleasant experience—very collaborative, very fair. We are absolutely satisfied with their services. They respond quickly to questions, requests for assistance, etc. They have a ton of resources on their website for member organizations. I would absolutely recommend CIHQ (having previously been accredited by both TJC and DNV).”

“We use Accreditation Resource Services frequently and are very satisfied.”

- Mary Tate, Assistant Director of Quality Management



# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÅHÅN

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508



## BOARD OF TRUSTEES Official Resolution No. 2021-33

### “RELATIVE TO THE REAPPOINTMENT OF ACTIVE MEDICAL STAFF PRIVILEGES”

<u>Practitioner</u>	<u>Department</u>	<u>Specialty</u>	<u>Expiration Date</u>
Hidetaka Kitazono, MD	Medicine	Internal Medicine	April 30, 2023
Joseph Sturdivant, MD	Medicine	Internal Medicine	April 30, 2023
May Nguyen, MD	Medicine	Internal Medicine	April 30, 2023
Mariana Cook-Huynh, MD	OB/GYN	Obstetrics/Gynecology	April 30, 2023
Jared Carlson, MD	Surgery	General/Hand Surgery	April 30, 2023
Emmanuel Omoba, MD	Radiology	Diagnostic Radiology	April 30, 2023
John Anderson, MD	Radiology	Diagnostic Radiology	April 30, 2023
Daniel Le, MD	Radiology	Diagnostic Radiology	April 30, 2023
Andrew McDonnell, MD	Radiology	Diagnostic Radiology	April 30, 2023
Amjad Safvi, MD	Radiology	Diagnostic Radiology	April 30, 2023

**WHEREAS**, the above listed practitioners met the basic requirements for Active Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.2; and

**WHEREAS**, the Medical Executive Committee met on April 28, 2021 and the Joint Conference and Professional Affairs Committee met on May 12, 2021 and recommended approval of Active Medical Staff Membership reappointment for the above listed practitioners; and

**WHEREAS**, all reappointments to Active Medical Staff Membership require Board approval; now, therefore be it

**RESOLVED**, that the Board of Trustees approves this recommendation to reappoint the above named practitioners to Active Medical Staff as recommended; and, be it further

**RESOLVED**, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these reappointments; and be it further

**RESOLVED**, that the Board of Trustees Vice-Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

**DULY AND REGULARLY ADOPTED ON THIS 26<sup>th</sup> DAY OF MAY 2021.**

Certified by:

Melissa Waibel  
Vice Chairperson

Attested by:

Sarah Thomas-Nededog  
Secretary



# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÅHÑ

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508



## BOARD OF TRUSTEES Official Resolution No. 2021-34

### “RELATIVE TO THE APPOINTMENT OF PROVISIONAL MEDICAL STAFF PRIVILEGES”

<u>Practitioner</u>	<u>Department</u>	<u>Specialty</u>	<u>Expiration Date</u>
Adelaida Miro, MD	Medicine	IM/Critical Care	April 30, 2022
Dennis Burton, MD	Radiology	Diagnostic Radiology	April 30, 2022
Warren Krackov, MD	Radiology	Diagnostic Radiology	April 30, 2022
Junsung Rho, MD	Radiology	Diagnostic Radiology	April 30, 2022

**WHEREAS**, the above listed practitioners met the basic requirements for Provisional Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.3; and

**WHEREAS**, the Medical Executive Committee met on April 28, 2021 and the Joint Conference and Professional Affairs Committee met on May 12, 2021 and recommended approval of Provisional Medical Staff Membership appointment for the above listed practitioner; and

**WHEREAS**, all appointments to Provisional Medical Staff Membership require Board approval; now, therefore be it

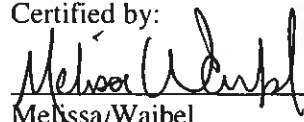
**RESOLVED**, that the Board of Trustees approves this recommendation to appoint the above named practitioners to Provisional Medical Staff as recommended; and, be it further

**RESOLVED**, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these appointments; and be it further


**RESOLVED**, that the Board of Trustees Vice-Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

**DULY AND REGULARLY ADOPTED ON THIS 26<sup>th</sup> DAY OF MAY 2021.**

Certified by:

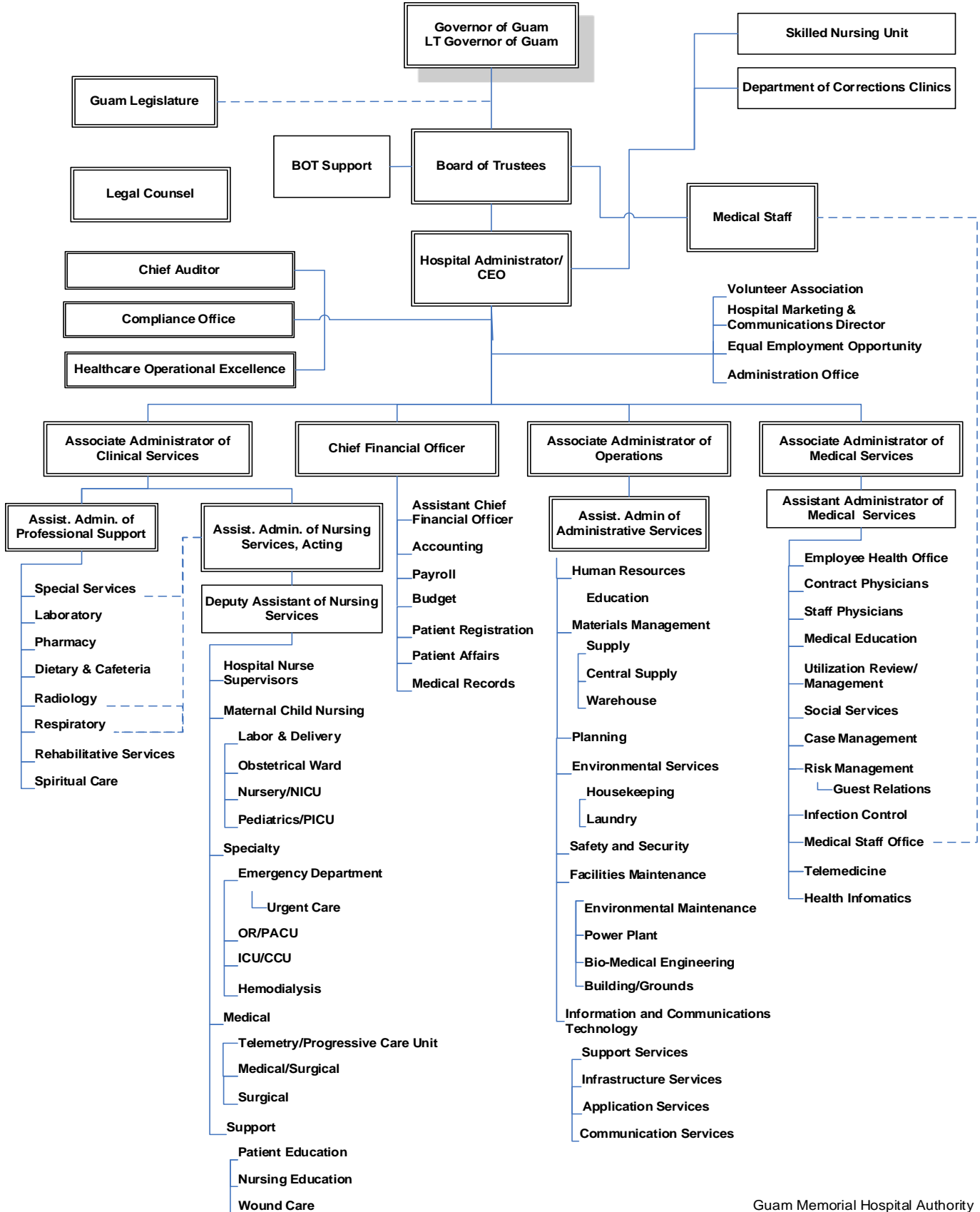
  
\_\_\_\_\_  
Melissa Waibel  
Vice-Chairperson

Attested by:

  
\_\_\_\_\_  
Sarah Thomas-Nededog  
Secretary

# GUAM MEMORIAL HOSPITAL AUTHORITY

## ORGANIZATIONAL CHART





# GUAM MEMORIAL HOSPITAL AUTHORITY

## ATURIDÁT ESPETÁT MIMURIÁT GUÅHÅN

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
Operator (671) 647-2330 or 2552 | Fax: (671) 649-5508



### BOARD OF TRUSTEES Official Resolution No. 2021-35

#### **“RELATIVE TO APPROVING SEVENTY-FIVE (75) NEW FEES AND UPDATING EIGHT THOUSAND NINE HUNDRED AND FIFTY-SIX (8,956) PROFESSIONAL FEES”**

**WHEREAS**, Public Law 26-66, places the rate making authority of the Guam Memorial Hospital Authority under the GMHA Board of Trustees; and

**WHEREAS**, the GMHA Board of Trustees has reviewed the Public Law 26-66; and

**WHEREAS**, a Public Hearing was held on March 12, 2021 and oral comments and written testimony have been solicited regarding the Seventy-Five (75) new fees comprised of the following Hospital departments: Emergency Room, Nursing, Intensive Care Unit, Radiology, Pharmacy and Operating Room; and

**WHEREAS**, the Public Hearing held was also for updating Eight Thousand Nine Hundred and Fifty-Six (8,956) Professional Fees; and

**WHEREAS**, the GMHA Board of Trustees has reviewed the list of new fees and the updated professional fees and found the same to be in order; now therefore be it,

**RESOLVED**, that the GMHA Board of Trustees directs the Hospital Administrator/CEO to continue to proceed with the adjudication process of these 75 new fee items and the updated 8,956 professional fees, and be it further

**RESOLVED**, that the Vice-Chairperson certifies and the Secretary attests to the adoption of this resolution.

**DULY AND REGULARLY ADOPTED ON THIS 26<sup>th</sup> DAY OF MAY 2021.**

Certified By:

Melissa Waibel  
Vice-Chairperson

Attested By:

Sarah Thomas-Nededog  
Secretary



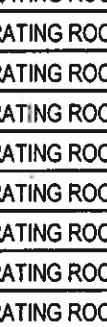
**GUAM MEMORIAL HOSPITAL AUTHORITY**  
**SUMMARY OF NEW FEE ITEMS/SERVICES**  
*for Submission to the 36th Guam Legislature*  
*Public Hearing on March 12, 2021*

NO	CHARGE CODE	DESCRIPTION	FEE MODEL RATE	DEPARTMENT
1	910047	SUCTION CUP LUCAS DISP	\$ 215.05	EMERGENCY ROOM
2	1400010	PFIZER-BIONTECH VACC ADMIN 1ST	\$ 16.94	NURSING
3	1400020	PFIZER-BIONTECH VACC ADMIN 2ND	\$ 28.39	NURSING
4	1400110	MODERNA VACCINE ADMIN 1ST	\$ 16.94	NURSING
5	1400120	MODERNA VACCINE ADMIN 2ND	\$ 28.39	NURSING
6	1434200	LINER ALTRX NEUTRAL 28MMX44MM	\$ 309.60	NURSING
7	1700876	MAXI-THERM LITE BLANKET DISP	\$ 222.24	INTENSIVE CARE UNIT
8	1701412	PROBE ESOPH/RECTAL TEMP	\$ 49.34	INTENSIVE CARE UNIT
9	1705044	GEL CUSHION 6"X9"1/2"	\$ 166.23	INTENSIVE CARE UNIT
10	1710440	BAG FECAL MNGMT SYSTEM BAG	\$ 41.72	INTENSIVE CARE UNIT
11	2100806	STENT GRAFT FLUENCY 8MM 60MM	\$ 4,045.51	RADIOLOGY
12	2101006	STENT GRAFT FLUENCY 10MM 60MM	\$ 4,045.51	RADIOLOGY
13	2104355	BALLOON PTA5-35-80-4-6.0	\$ 679.40	RADIOLOGY
14	2130722	CATHETER PRO FUSE CT PORT 9.6F	\$ 344.08	RADIOLOGY
15	4222640	HYDRALAZINE 12.5MG TABLET	\$ 0.91	PHARMACY
16	4233330	LIDOCAINE 1% 20ML MDV	\$ 4.88	PHARMACY
17	4233330	LIDOCAINE 1% 20ML MDV	\$ 4.88	PHARMACY
18	4233370	ACETIC ACID 0.25% IRRIG 1000ML	\$ 18.64	PHARMACY
19	4233475	RENA-VITE 0.8MG TAB	\$ 0.91	PHARMACY
20	4233550	METACHOLINE 100MG INH SOLN	\$ 190.16	PHARMACY
21	7000000	PIN BANTAM W/GRIPTION 44MM	\$ 2,110.00	OPERATING ROOM
22	7000088	LINER ALTRX NEUTRAL 28MMX44MM	\$ 1,247.50	OPERATING ROOM
23	7000097	ARTICUL/EZE BALL 32 +5 BR	\$ 1,362.50	OPERATING ROOM
24	7000099	ARTICUL/EZE BALL 32 +9 BL	\$ 1,362.50	OPERATING ROOM
25	7000232	PREP KIT WITH RESTRICTORS	\$ 821.20	OPERATING ROOM
26	7000900	SUTURE PLN GUT 4-0 18" 13MM	\$ 64.70	OPERATING ROOM
27	7000930	LINER ALTRX +4 10D 28MMX46MM	\$ 1,247.50	OPERATING ROOM
28	7002130	FEMORAL STEM CEMENTED SZ-6 STD	\$ 2,800.00	OPERATING ROOM
29	7002400	ARTICUL/EZE BALL 32 +13 BLK	\$ 1,362.50	OPERATING ROOM
30	7003081	FEMORAL STEM CEMENTED SZ-2 STD	\$ 2,800.00	OPERATING ROOM
31	7003090	FEMORAL STEM CEMENTED SZ-3 STD	\$ 2,800.00	OPERATING ROOM
32	7003092	FEMORAL STEM CEMENTED SZ-4 STD	\$ 2,800.00	OPERATING ROOM
33	7003111	FEMORAL STEM CEMENTED SZ-5 STD	\$ 2,800.00	OPERATING ROOM
34	7003135	FEMORAL STEM CEMENTED SZ-7 STD	\$ 2,800.00	OPERATING ROOM
35	7003150	FEMORAL STEM CEMENTED SZ-8 STD	\$ 2,800.00	OPERATING ROOM
36	7003539	BIPOLAR SELF CENT HIP 39X28	\$ 902.50	OPERATING ROOM
37	7003540	BIPOLAR SELF CENT HIP 41X28	\$ 902.50	OPERATING ROOM
38	7003541	BIPOLAR SELF CENT HIP 40X28	\$ 902.50	OPERATING ROOM
39	7003542	BIPOLAR SELF CENT HIP 42X28	\$ 902.50	OPERATING ROOM
40	7003543	BIPOLAR SELF CENT HIP 43X28	\$ 902.50	OPERATING ROOM
41	7003544	BIPOLAR SELF CENT HIP 44X28	\$ 902.50	OPERATING ROOM
42	7003545	BIPOLAR SELF CENT HIP 45X28	\$ 902.50	OPERATING ROOM

43	7003546	BIPOLAR SELF CENT HIP 46X28	\$ 902.50	OPERATING ROOM
44	7003547	BIPOLAR SELF CENT HIP 47X28	\$ 902.50	OPERATING ROOM
45	7003548	BIPOLAR SELF CENT HIP 48X28	\$ 902.50	OPERATING ROOM
46	7003549	BIPOLAR SELF CENT HIP 49X28	\$ 902.50	OPERATING ROOM
47	7003550	BIPOLAR SELF CENT HIP 50X28	\$ 902.50	OPERATING ROOM
48	7003551	BIPOLAR SELF CENT HIP 51X28	\$ 902.50	OPERATING ROOM
49	7003554	BIPOLAR SELF CENT HIP 54X28	\$ 902.50	OPERATING ROOM
50	7003555	BIPOLAR SELF CENT HIP 55X28	\$ 902.50	OPERATING ROOM
51	7003556	BIPOLAR SELF CENT HIP 56X28	\$ 902.50	OPERATING ROOM
52	7003557	BIPOLAR SELF CENT HIP 57X28	\$ 902.50	OPERATING ROOM
53	7003558	BIPOLAR SELF CENT HIP 53X28	\$ 902.50	OPERATING ROOM
54	7003559	BIPOLAR SELF CENT HIP 59X28	\$ 902.50	OPERATING ROOM
55	7003561	BIPOLAR SELF CENT HIP 61X28	\$ 902.50	OPERATING ROOM
56	7005000	ARTICUL/EZE M HEAD 36MM -2	\$ 1,362.50	OPERATING ROOM
57	7006511	ARTICUL/EZE BALL 28 +1.5 GR	\$ 1,247.50	OPERATING ROOM
58	7006512	ARTICUL/EZE BALL 28 +5 BR	\$ 1,247.50	OPERATING ROOM
59	7006513	ARTICUL/EZE BALL 28 +8.5 BL	\$ 1,247.50	OPERATING ROOM
60	7006514	ARTICUL/EZE BALL 28 +12 BLK	\$ 1,247.50	OPERATING ROOM
61	7006515	ARTICUL/EZE BALL 28 +15.5 WH	\$ 1,247.50	OPERATING ROOM
62	7013200	SMARTMIX TOWER CARTRIDGE	\$ 770.48	OPERATING ROOM
63	7019000	LINER ALTRX +4 10D 28MMX44MM	\$ 1,247.50	OPERATING ROOM
64	7020000	PIN BANTAM W/GRIPTION 46MM	\$ 2,110.00	OPERATING ROOM
65	7026281	TROCAR ENDOPATH XCEL 15MM	\$ 632.00	OPERATING ROOM
66	7033200	SMARTSET BONE CEMENT HV 40G	\$ 662.15	OPERATING ROOM
67	7035530	BIPOLAR SELF CENT HIP 52X28	\$ 902.50	OPERATING ROOM
68	7039400	SPECIMEN RETRIEVAL POUCH 15MM	\$ 643.75	OPERATING ROOM
69	7040005	ARTICUL/EZE M HEAD 36MM +12	\$ 1,362.50	OPERATING ROOM
70	7042021	ARTICUL/EZE BALL 32 +1 GR	\$ 1,362.50	OPERATING ROOM
71	7050005	ARTICUL/EZE M HEAD 36MM +15.5	\$ 1,362.50	OPERATING ROOM
72	7051000	ARTICUL/EZE M HEAD 36MM +1.5	\$ 1,362.50	OPERATING ROOM
73	7052000	ARTICUL/EZE M HEAD 36MM +5	\$ 1,362.50	OPERATING ROOM
74	7053000	ARTICUL/EZE M HEAD 36MM +8.5	\$ 1,362.50	OPERATING ROOM
75	7098000	LINER ALTRX NEUTRAL 28MMX46MM	\$ 1,247.50	OPERATING ROOM

\*\*\*\*\* LAST ITEM \*\*\*\*\*

I certify that this listing of items comprises all fees required by law for submission at this time to be complete as presented here

  
 Frumen A. Patacsil  
 Hospital Quality Improvement Specialist

3/3/21  
 Date

1st Endorsement of Concurrence:  
 I concur and further certify that this listing of items are exempted under Section 9301(i) to Article 3, Chapter 9, Division 1 of Title 5 of the Guam Code Annotated and in compliance with Title 10 GCA Part 2 Division 4 Chapter 80 §80109

  
 Yukari Hechanova  
 Chief Financial Officer

3/3/2021  
 Date

# Financial Dashboard

Guam Memorial Hospital Authority

**April 2021**

(Comparing to March 2021)

**Benchmark**

**1.8%**

**46**

**61**

**30**

**GMHA**

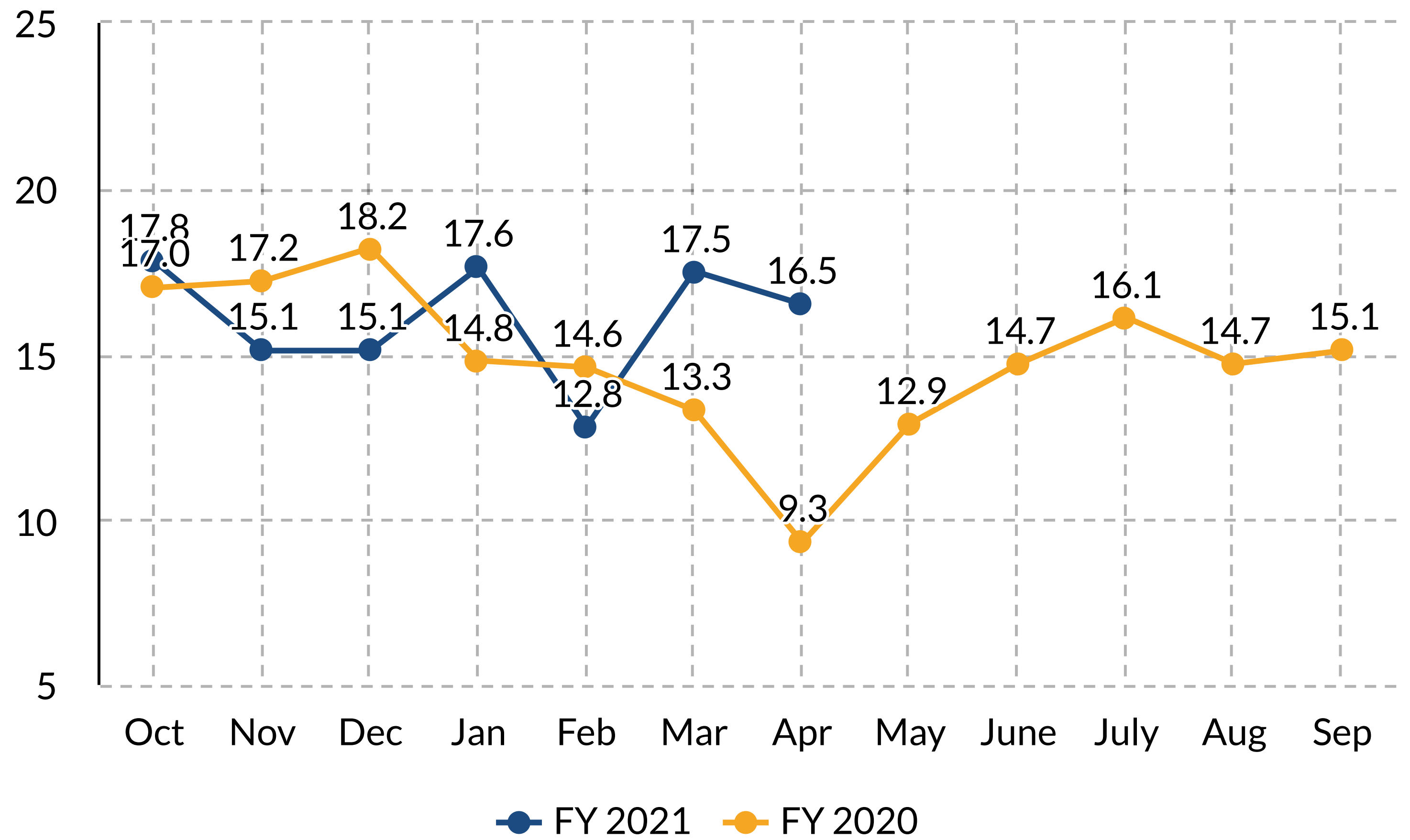
**Total Margin**  
**105.5%**  
(23.7%)

**Days in A/R**  
**132**  
(120)

**Payment Days**  
**75**  
(73)

**Days Cash on Hand**  
**6**  
(8)

## Gross Revenue (in millions)



## Other Financial Snapshots

**Cash Balance**

**\$2.3M**  
(\$3.3M)

**Vendor Payables**

**\$16.8M**  
(\$19.5M)

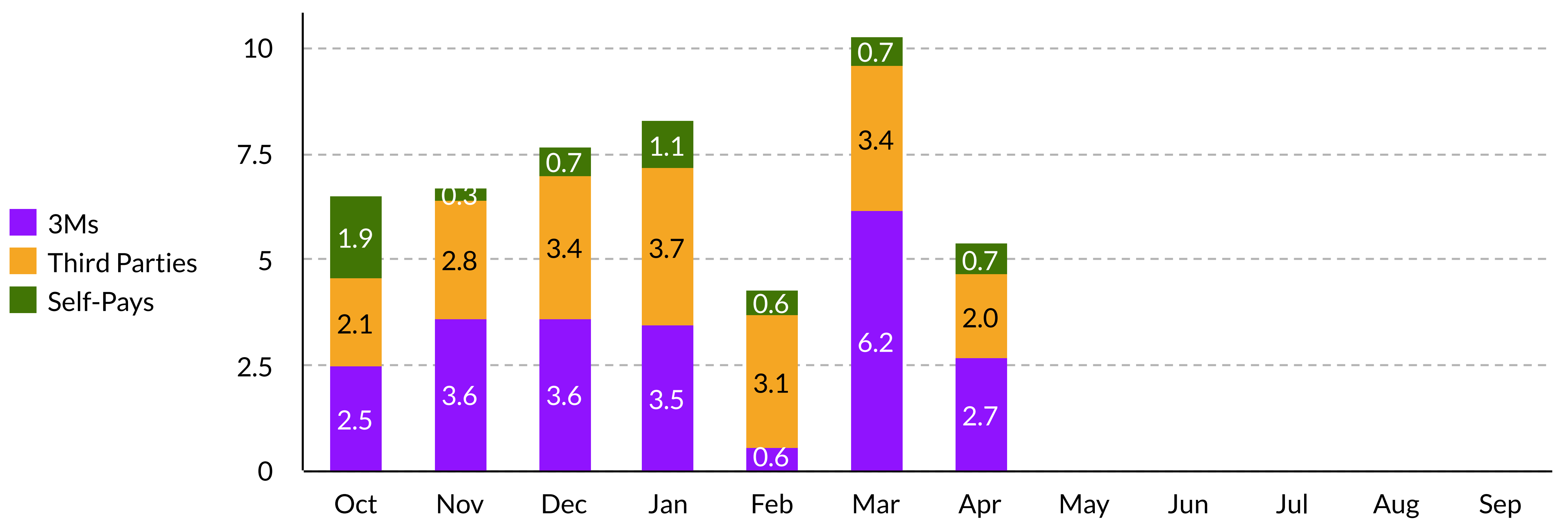
**Change in Net Position**

**\$8.5M**  
(\$2.0M)

**FTEs**

**1,044**  
(1,060)

## Collection Per Payor Group



**UPDATES**

- \$8.8M received from FEMA in April 2021 for traveling nurses pay. Still pending reimbursement as of date is \$1.6M.
- Status of \$1.1M TAP grant from the Governor's Office

**ANNOUNCEMENT**

- Medicare Cost Report submitted on 5/30/21



EST 1946

**GUAM MEMORIAL HOSPITAL AUTHORITY**

Statements of Net Position

April 30, 2021 and September 30, 2020

	Unaudited April 30, 2021	Audited September 30, 2020	Change	% +/-
<b>ASSETS</b>				
Current assets:				
Cash	\$ 2,277,043	12,103,083	(9,826,040)	-81.2%
Patient accounts receivable, net	34,604,397	32,433,329	2,171,068	6.7%
Due from the Government of Guam	2,119,010	4,192,117	(2,073,107)	-49.5%
Other receivables	26,687	137,952	(111,265)	-80.7%
Inventory, net	4,136,906	3,828,409	308,497	8.1%
Prepaid expenses	-	-	-	-
Total current assets	<u>43,164,043</u>	<u>52,694,890</u>	<u>(9,530,847)</u>	<u>-18.1%</u>
Capital assets:				
Depreciable assets, net	28,861,385	26,644,961	2,216,424	8.3%
Construction in progress	1,435,527	1,295,007	140,520	10.9%
Total noncurrent assets	<u>30,296,912</u>	<u>27,939,968</u>	<u>2,356,944</u>	<u>8.4%</u>
Total assets	<u>73,460,955</u>	<u>80,634,858</u>	<u>(7,173,903)</u>	<u>-8.9%</u>
Deferred outflows of resources:				
Pension	20,270,393	20,270,393	-	0.0%
OPEB	44,087,196	44,087,196	-	0.0%
Total deferred outflows of resources	<u>64,357,589</u>	<u>64,357,589</u>	<u>-</u>	<u>0.0%</u>
Total assets and deferred outflows of resources	<u>\$ 137,818,544</u>	<u>144,992,447</u>	<u>(7,173,903)</u>	<u>-4.9%</u>
<b>LIABILITIES AND NET POSITION</b>				
Current liabilities:				
Accounts payable-trade	\$ 16,999,380	6,179,108	10,820,272	175.1%
Accounts payable-other	(125,856)	8,942	(134,798)	#####
Due to Noridian	4,501,120	4,501,120	-	0.0%
Deferred revenues	-	6,069,645	(6,069,645)	-100.0%
Other accrued liabilities	560,000	560,000	-	0.0%
Accrued payroll and benefits	1,330,371	4,253,743	(2,923,372)	-68.7%
Current portion of accrued annual leave	1,892,894	1,777,757	115,137	6.5%
Total current liabilities	<u>25,157,909</u>	<u>23,350,315</u>	<u>1,807,594</u>	<u>7.7%</u>
Accrued annual leave, net of current portion	3,223,036	3,087,662	135,374	4.4%
Accrued sick leave	4,181,053	4,046,946	134,107	3.3%
Net pension liability	130,697,535	130,697,535	-	0.0%
OPEB liability	182,956,947	182,956,947	-	0.0%
Total liabilities	<u>346,216,480</u>	<u>344,139,405</u>	<u>2,077,075</u>	<u>0.6%</u>
Deferred inflows of resources:				
Pension	4,463,405	4,463,405	-	0.0%
OPEB	43,579,984	43,579,984	-	0.0%
Total deferred inflows of resources	<u>48,043,389</u>	<u>48,043,389</u>	<u>-</u>	<u>0.0%</u>
Net position:				
Net position in capital assets	30,296,912	27,939,968	2,356,944	8.4%
Unrestricted	(286,738,237)	(275,130,315)	(11,607,922)	-4.2%
Total net position	<u>(256,441,325)</u>	<u>(247,190,347)</u>	<u>(9,250,978)</u>	<u>-3.7%</u>
Total liabilities, deferred inflows of resources and net position	<u>\$ 137,818,544</u>	<u>144,992,447</u>	<u>(7,173,903)</u>	<u>-4.9%</u>

**GUAM MEMORIAL HOSPITAL AUTHORITY**  
**Statements of Revenues, Expenses and Changes in Net Position**  
**For the month ended April 30, 2021 and 2020**

	Actual (Unaudited) April 30, 2021	Actual (Audited) April 30, 2020	Change	% +/-
<b>Operating Revenues:</b>				
Net Patient Revenues	\$ 7,878,170	5,590,691	2,287,479	40.9%
Other operating revenues:				
DOC	182,202	191,452	(9,250)	4.8%
Cafeteria food sales	51,269	25,636	25,633	100.0%
Other revenues	8,678	7,471	1,207	16.2%
Total operating revenues	<u>8,120,319</u>	<u>5,815,251</u>	<u>2,305,068</u>	<u>39.6%</u>
<b>Operating Expenses:</b>				
Salaries	5,396,000	5,325,139	70,861	1.3%
Fringe Benefits	1,668,144	1,291,079	377,065	29.2%
Total personnel costs	<u>7,064,144</u>	<u>6,616,217</u>	<u>447,927</u>	<u>6.8%</u>
Contractual Services	2,427,150	2,009,969	417,181	20.8%
Supplies & Materials	1,232,018	1,065,066	166,952	15.7%
Depreciation	342,656	298,604	44,052	14.8%
Retiree health care costs	229,610	253,211	(23,601)	-9.3%
Utilities	229,463	203,793	25,670	12.6%
DOC Clinic Expenses	160,116	168,282	(8,167)	-4.9%
Miscellaneous	38,234	554,175	(515,941)	-93.1%
Minor Equipment	137,656	(68,809)	206,465	-300.1%
Travel & Mileage Reimbursement	-	-	-	#DIV/0!
Training	1,290	1,500	(210)	-14.0%
Total operating expenses	<u>11,862,336</u>	<u>11,102,008</u>	<u>760,328</u>	<u>6.8%</u>
Income (loss) from operations	<u>(3,742,017)</u>	<u>(5,286,758)</u>	<u>1,544,740</u>	<u>29.2%</u>
<b>Nonoperating revenues (expenses):</b>				
Transfers from GovGuam	2,870,466	1,316,216	1,554,250	118.1%
Federal grants	9,236,783	-	9,236,783	#DIV/0!
Contributions	229,610	253,211	(23,601)	-9.3%
Federal program expenditures	(2,700)	(22,980)	20,280	-88.3%
Interest and penalties	(69)	(40)	(30)	-74.6%
Loss from disposal of fixed asset	-	-	-	#DIV/0!
Other	(22,081)	(9,374)	(12,707)	-135.6%
Total nonoperating revenues (expenses)	<u>12,312,008</u>	<u>1,537,033</u>	<u>10,774,975</u>	<u>701.0%</u>
Income (loss) before capital grants and contributions	<u>8,569,991</u>	<u>(3,749,724)</u>	<u>12,319,715</u>	<u>-328.5%</u>
<b>Capital grants and contributions:</b>				
Government of Guam	-	-	-	
Federal grants	-	-	-	
Total capital grants and contributions	<u>-</u>	<u>-</u>	<u>-</u>	
Change in net position	<u>\$ 8,569,991</u>	<u>(3,749,724)</u>	<u>12,319,715</u>	<u>-328.5%</u>

Monthly Statements of Revenues, Expenses and Changes in Net Position (Unaudited)														
FY 2021														
	YTD	Sep-21	Aug-21	Jul-21	Jun-21	May-21	Apr-21	Mar-21	Feb-21	Jan-21	Dec-20	Nov-20	Oct-20	
<b>Operating Revenues:</b>														
Net Patient Revenues	\$ 53,357,371						7,878,170	8,326,381	6,124,050	8,216,478	7,116,812	7,413,837	8,281,644	
Other operating revenues:														
DOC	1,391,682						182,202	169,684	190,488	258,013	189,970	214,993	186,331	
Cafeteria food sales	352,802						51,269	50,869	45,609	47,899	18,452	99,584	39,121	
Other revenues	59,985						8,678	11,455	9,931	7,113	8,976	6,175	7,656	
Total operating revenues	55,161,840	-	-	-	-	-	8,120,319	8,558,389	6,370,078	8,529,504	7,334,209	7,734,590	8,514,751	
<b>Operating Expenses:</b>														
Salaries	40,985,650						5,396,000	5,640,825	5,007,494	6,524,705	5,650,786	6,633,003	6,132,838	
Fringe Benefits	11,517,197						1,668,144	1,697,612	1,534,702	1,722,522	1,628,492	1,568,669	1,697,056	
Total personnel costs	52,502,847	-	-	-	-	-	7,064,144	7,338,437	6,542,196	8,247,227	7,279,278	8,201,673	7,829,893	
Contractual Services	27,706,651						2,427,150	3,510,620	4,509,768	4,131,926	6,468,544	3,272,593	3,386,051	
Supplies & Materials	12,717,315						1,232,018	1,704,080	2,306,222	1,055,252	2,360,612	1,666,232	2,392,900	
Depreciation	2,225,291						342,656	339,759	339,025	303,035	298,757	300,086	301,973	
Retiree health care costs	1,607,270						229,610	229,610	135,206	253,211	253,211	253,211	253,211	
Utilities	1,578,462						229,463	230,608	292,497	179,567	228,380	199,435	218,512	
DOC Clinic Expenses	1,223,208						160,116	149,405	167,822	227,956	167,048	187,312	163,549	
Miscellaneous	172,037						38,234	17,127	(62,528)	34,032	76,715	25,286	43,170	
Minor Equipment	867,888						137,656	185,533	22,103	132,781	163,808	87,318	138,688	
Travel & Mileage Reimbursement	1,576						-	693	-	-	1,094	(211)	-	
Training	84,585						1,290	51,027	2,072	5,865	1,406	-	22,925	
Total operating expenses	100,687,130	-	-	-	-	-	11,862,336	13,756,898	14,254,383	14,570,852	17,298,853	14,192,935	14,750,873	
Income (loss) from operations	(45,525,290)	-	-	-	-	-	(3,742,017)	(5,198,509)	(7,884,305)	(6,041,348)	(9,964,643)	(6,458,345)	(6,236,122)	
<b>Nonoperating revenues (expenses):</b>														
Transfers from GovGuam	14,838,010						2,870,466	2,586,866	2,135,091	1,620,180	2,254,466	2,686,872	684,069	
Federal grants	19,930,525						9,236,783	319,410	3,155,010	1,367,824	4,758,260	1,093,239	-	
Contributions	1,661,432						229,610	229,610	181,038	253,211	253,211	253,211	261,541	
Federal program expenditures	(133,981)						(2,700)	19,597	(75,209)	(2,650)	(12,491)	(2,492)	(58,036)	
Interest and penalties	(499)						(69)	(69)	(80)	(72)	(49)	(91)	(69)	
Loss from disposal of fixed asset	-						-	-	-	-	-	-	-	
Other	(21,175)						(22,081)	13,519	(27,056)	(11,982)	(37,867)	59,227	5,064	
Total nonoperating revenues (expenses)	36,274,312	-	-	-	-	-	12,312,008	3,168,933	5,368,794	3,226,511	7,215,530	4,089,966	892,569	
Income (loss) before capital grants and contributions	(9,250,978)	-	-	-	-	-	8,569,991	(2,029,576)	(2,515,511)	(2,814,837)	(2,749,113)	(2,368,379)	(5,343,553)	
<b>Capital grants and contributions:</b>														
Government of Guam	-	-	-	-	-	-	-	-	-	-	-	-	-	
Federal grants	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total capital grants and contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	
Change in net position	\$ (9,250,978)	-	-	-	-	-	8,569,991	(2,029,576)	(2,515,511)	(2,814,837)	(2,749,113)	(2,368,379)	(5,343,553)	

**GUAM MEMORIAL HOSPITAL AUTHORITY**  
**Statements of Revenues, Expenses and Changes in Net Position**  
**For the seven months ended April 30, 2021 and 2020**

	Actual (Unaudited) April 30, 2021	Actual (Audited) April 30, 2020	Change	% +/-
<b>Operating Revenues:</b>				
Net Patient Revenues	\$ 53,357,371	64,597,997	(11,240,626)	-17.4%
Other operating revenues:				
DOC	1,391,682	1,420,669	(28,987)	-2.0%
Cafeteria food sales	352,802	252,598	100,204	39.7%
Other revenues	59,985	151,298	(91,314)	-60.4%
Total operating revenues	<u>55,161,840</u>	<u>66,422,563</u>	<u>(11,260,723)</u>	<u>-17.0%</u>
<b>Operating Expenses:</b>				
Salaries	40,985,650	36,723,330	4,262,320	11.6%
Fringe Benefits	11,517,197	9,703,742	1,813,455	18.7%
Total personnel costs	<u>52,502,847</u>	<u>46,427,072</u>	<u>6,075,776</u>	<u>13.1%</u>
Contractual Services	27,706,651	14,062,993	13,643,658	97.0%
Supplies & Materials	12,717,315	8,856,452	3,860,863	43.6%
Depreciation	2,225,291	2,098,744	126,547	6.0%
Retiree health care costs	1,607,270	1,774,483	(167,213)	-9.4%
Utilities	1,578,462	1,760,835	(182,373)	-10.4%
DOC Clinic Expenses	1,223,208	1,258,442	(35,234)	-2.8%
Miscellaneous	172,037	850,037	(678,001)	-79.8%
Minor Equipment	867,888	195,408	672,480	344.1%
Travel & Mileage Reimbursement	1,576	15,848	(14,271)	-90.1%
Training	84,585	53,932	30,652	56.8%
Total operating expenses	<u>100,687,130</u>	<u>77,354,247</u>	<u>23,332,884</u>	<u>30.2%</u>
Income (loss) from operations	<u>(45,525,290)</u>	<u>(10,931,684)</u>	<u>(34,593,607)</u>	<u>-316.5%</u>
<b>Nonoperating revenues (expenses):</b>				
Transfers from GovGuam	14,838,010	16,379,617	(1,541,607)	-9.4%
Federal grants	19,930,525	198,650	19,731,875	9933.0%
Contributions	1,661,432	12,750	1,648,682	12930.8%
Federal program expenditures	(133,981)	(92,495)	(41,486)	-44.9%
Interest and penalties	(499)	(13,201)	12,702	96.2%
Loss from disposal of fixed asset	-	(47,859)	47,859	100.0%
Others	(21,175)	171,064	(192,239)	112.4%
Total nonoperating revenues (expenses)	<u>36,274,312</u>	<u>16,608,526</u>	<u>19,665,786</u>	<u>118.4%</u>
Income (loss) before capital grants and contributions	<u>(9,250,978)</u>	<u>5,676,842</u>	<u>(14,927,821)</u>	<u>-263.0%</u>
<b>Capital grants and contributions:</b>				
Government of Guam	-	-	-	
Federal grants	-	-	-	
Total capital grants and contributions	<u>-</u>	<u>-</u>	<u>-</u>	
Change in net position	<u>\$ (9,250,978)</u>	<u>5,676,842</u>	<u>(14,927,821)</u>	<u>-263.0%</u>

GUAM MEMORIAL HOSPITAL AUTHORITY														
Monthly cash receipts and disbursements														
FY 2021														
		Total YTD	Sep-21	Aug-21	Jul-21	Jun-21	May-21	Apr-21	Mar-21	Feb-21	Jan-21	Dec-20	Nov-20	Oct-20
Cash - beginning balance	\$	12,103,083	2,277,043	2,277,043	2,277,043	2,277,043	2,277,043	3,347,377	1,562,239	4,213,475	3,614,173	3,948,066	5,549,898	12,103,083
Cash receipts														
Patient revenues		49,254,054						5,382,057	10,344,102	4,328,125	8,339,967	7,705,289	6,706,032	6,448,483
General fund subsidy		15,188,709						2,870,466	2,586,866	2,135,091	1,403,441	2,254,466	2,686,872	1,251,507
DOC		1,629,683						-	443,133	396,883	183,175	-	205,154	401,337
GBHWC - Meals services		159,696						23,509	25,367	47,996	-	21,687	-	41,138
GovGuam CARES Act		5,548,212						-	319,410	-	1,359,027	2,792,286	1,077,489	-
FEMA CARES Act		8,755,993						8,755,993	-	-	-	-	-	-
UHHS CARES Act		1,961,999						-	-	-	-	1,961,999	-	-
Other Federal Grants		403,887						403,887						
Cafeteria sales		147,775						26,234	26,484	22,100	20,244	18,943	16,546	17,225
Miscellaneous receipts:		-												-
CATScan Allotment		260,447						-			212,449	-	-	47,998
Others		701,169						86,996	13,821	349,759	51,422	16,472	81,732	100,967
<b>Total cash receipts</b>		<b>84,011,625</b>	-	-	-	-	-	<b>17,549,141</b>	<b>13,759,183</b>	<b>7,279,954</b>	<b>11,569,726</b>	<b>14,771,141</b>	<b>10,773,825</b>	<b>8,308,655</b>
Cash disbursements														
Payroll Payables		53,545,829	-	-	-	-	-	8,074,459	7,284,337	6,427,790	7,218,468	8,166,933	6,960,026	9,413,817
Contract Doctors		11,586,896						2,027,676	1,348,457	1,466,302	1,541,664	1,539,720	1,787,564	1,875,514
Other Contractual Services		15,830,831						6,438,767	1,906,927	601,748	1,310,919	2,171,859	1,665,602	1,735,010
Supplies and Materials		7,738,321						1,216,870	786,824	930,501	627,612	1,695,517	1,035,986	1,445,011
IT Software, Licenses, etc.		777,667						217,474	116,930	162,946	8,448	62,034	120,949	88,885
Power		717,527						137,421	-	-	147,253	149,424	254,372	29,057
Water		190,054						34,350	-	39,337	37,473	1,272	38,031	39,591
Boiler		120,923						24,084	22,596	20,562	8,199	8,656	18,267	18,560
Telephone		73,920						6,926	17,804	48,428	-	-	-	762
Minor Equipment/Fixed Assets		2,497,910						362,558	385,508	15,348	-	1,251,133	443,098	40,265
Miscellaneous		757,786						78,891	104,662	218,228	70,388	58,487	51,763	175,366
<b>Total cash disbursements</b>		<b>93,837,664</b>	-	-	-	-	-	<b>18,619,475</b>	<b>11,974,044</b>	<b>9,931,190</b>	<b>10,970,424</b>	<b>15,105,034</b>	<b>12,375,657</b>	<b>14,861,840</b>
Cash - ending balance		2,277,043	2,277,043	2,277,043	2,277,043	2,277,043	2,277,043	2,277,043	3,347,377	1,562,239	4,213,475	3,614,173	3,948,066	5,549,898



**Guam Memorial Hospital Authority**

Patient Revenues, Contractual Adjustments and Collections

Year to Date - April 2021

	Gross revenues <sup>1</sup>		Contractual / Bad debt <sup>2</sup>		Net revenues <sup>2</sup>		Collections <sup>2</sup>		
Medicare	\$ 29,411,848	26%	\$ 19,117,701	65%	\$ 10,294,147	35%	\$ 7,862,030	27%	16%
Medicaid	22,448,665	20%	11,673,306	52%	10,775,359	48%	10,351,548	46%	21%
MIP	8,351,720	7%	4,008,826	48%	4,342,894	52%	4,623,164	55%	9%
	<b>60,212,233</b>	<b>54%</b>	<b>34,799,833</b>	<b>58%</b>	<b>25,412,400</b>	<b>42%</b>	<b>22,836,742</b>	<b>38%</b>	<b>46.4%</b>
Takecare	5,511,650	5%	1,488,145	27%	4,023,505	73%	1,518,976	28%	3%
Staywell	4,333,998	4%	1,300,199	30%	3,033,799	70%	2,960,092	68%	6%
Selectcare	5,820,809	5%	1,513,410	26%	4,307,399	74%	4,522,049	78%	9%
Aetna	11,342,825	10%	3,062,563	27%	8,280,262	73%	9,170,341	81%	19%
Netcare	1,439,150	1%	302,221	21%	1,136,929	79%	1,067,980	74%	2%
Other	7,027,080	6%	3,232,457	46%	3,794,623	54%	1,148,901	16%	2%
	<b>35,475,512</b>	<b>32%</b>	<b>10,898,995</b>	<b>31%</b>	<b>24,576,517</b>	<b>69%</b>	<b>20,388,340</b>	<b>57%</b>	<b>41.4%</b>
Self pay	16,805,295	15%	13,443,523	80%	3,361,772	20%	6,028,972	36%	12.2%
<b>Total</b>	<b>\$ 112,493,040</b>	<b>100%</b>	<b>\$ 59,142,351</b>	<b>53%</b>	<b>\$ 53,350,689</b>	<b>47%</b>	<b>\$ 49,254,054</b>	<b>44%</b>	<b>100%</b>

<sup>1</sup> % of total

<sup>2</sup> % of gross

# COMMITTEE CHARTER 2021-2022

**Name of Committee:** PERFORMANCE IMPROVEMENT COMMITTEE (PIC)

**Date:** April 26, 2021

## **Purpose:**

The Performance Improvement Committee (PIC) oversees hospital-wide Quality Assessment and Performance Improvement (QAPI) activities. The overall goal of this Committee is to ensure that the oversight aligns with the Guam Memorial Hospital Authority's mission of providing quality patient/resident care in a safe environment.

## **Responsibilities:**

The responsibilities of the PIC include:

- Review and make recommendations on quality/safety-related policies and procedures.
- Make recommendations to the Board of Trustees Quality & Safety Subcommittee (BOT-Q&S), on matters related to the quality of care and patient safety.
  - Review and make recommendations on the hospital's biennial Survey on Patient Safety Culture
- Collaborate with the BOT-Q&S regarding the determination of measures/indicators or initiatives to be reviewed at the Board-level versus those to be reviewed and managed at the Division or Department-level.
  - This collaboration will ensure that the required scope of monitoring is integrated into the hospital-wide QAPI program.
- Review patient complaints/grievances/satisfaction and ensure reports are provided quarterly to the BOT-Q&S.
- Manage and oversee division/committee QAPI and subsequently provide quarterly reports on the following: QAPI indicators/measures, QAPI team projects, contracted-related QAPI, and staffing adequacy analyses.
  - Ensure that reports contain analyses, improvement actions/recommendations and evaluations
  - Ensure that division/committee QAPI data is summarized in a dashboard format and analyses and improvement/sustainment actions are captured in a corresponding matrix report
- Document an annual QAPI evaluation report (for the division/committee, which the member is responsible for/overseeing), to include recommendations for the following calendar year's QAPI improvement opportunities, projects, etc. Such reports will be incorporated into the overall QAPI plan/program evaluation for the BOT-Q&S.
- Manage and oversee division/committee compliance with QAPI-related requirements and standards from regulatory bodies (i.e., Centers for Medicare & Medicaid Services).
- Review the annual Patient Safety Committee Report
- Evaluate the overall QAPI plan/program.

## **Meetings:**

The PIC may meet monthly or when necessary.

## **Members:**

PIC membership will consist of the following:

- Executive Management
- Medical Executive Committee President or designee
- Skilled Nursing Facility Administrator or designee
- Risk Management
- Administrator of Quality, Patient Safety & Regulatory Compliance
- Patient Safety Officer
- Performance Improvement Coordinator
- Guest Relations Coordinator
- Healthcare Operational Excellence

The PIC will be chaired by the Hospital Administrator/CEO, and co-chaired by the Associate Administrator of Operations. The PIC Recorder/Scribe will be designated by the chairperson.

## COMMITTEE CHARTER 2021-2022

### **Work Products:**

The PIC will produce the following reports for submission to the BOT-Q&S:

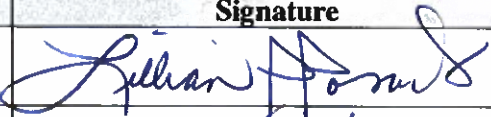

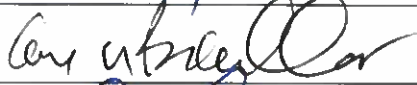




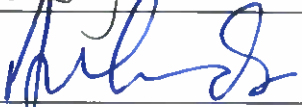


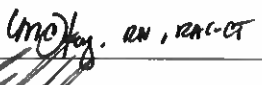

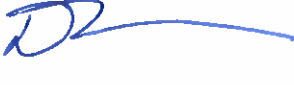
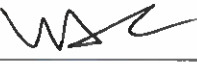


- Summarized QAPI data of prioritized measures/indicators or initiatives (in a dashboard format) with analyses and improvement/sustainment actions (quarterly)
- Patient Complaints/Grievances & Patient Satisfaction (quarterly)
- Overall QAPI plan/program evaluation

### **Committee Documents:**


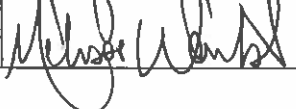
All minutes, its attachments and other documents/ reports discussed in the PIC's meeting will be:

- Stored and maintained in the Compliance Office.
- These documents shall have a retention period of five years.

## COMMITTEE CHARTER 2021-2022

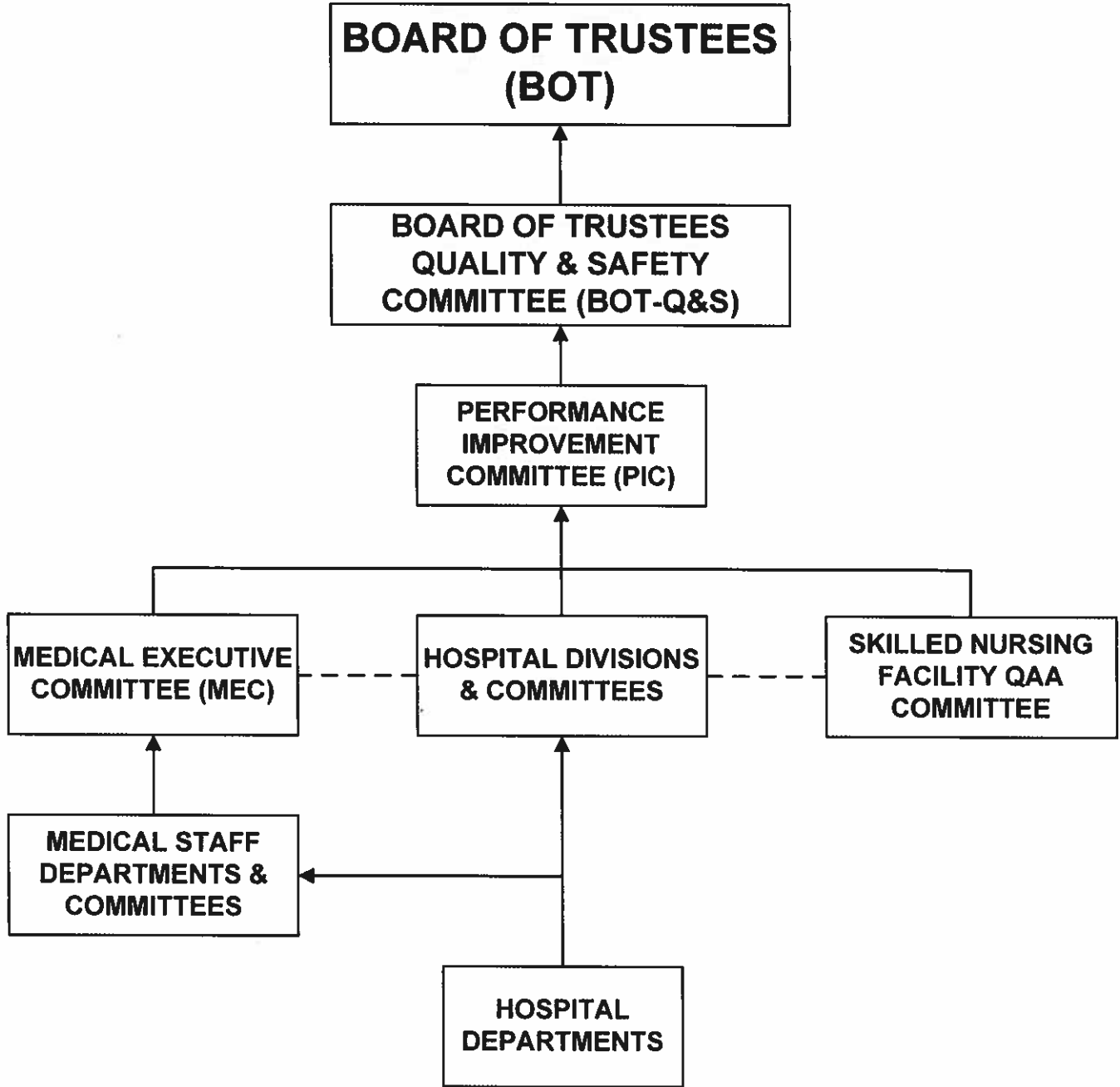
Name & Position	Signature	Date
<b>Lillian Perez-Posadas, MN, RN</b> Hospital Administrator/CEO		5/6/2021
<b>William Kando, MSM</b> Associate Administrator of Operations		5-06-2021
<b>Annie Bordallo, MD</b> Associate Administrator of Medical Services		5/6/21
<b>Joleen Aguon, MD</b> Assistant Associate Administrator of Medical Services Associate Administrator of Clinical Services		5/6/21
<b>Dustin Prins, DPM</b> Medical Executive Committee President or Designee		5-6-21
<b>Christine Tuquero, MSN, RN</b> Assistant Administrator of Nursing Services, Acting		5/6/21
<b>Liezl Concepcion, BSN, RN</b> Deputy Assistant Administrator of Nursing Services, Acting		5/6/21
<b>Ana Belen Rada, BSN, RN</b> Assistant Administrator of Professional Support Services		5/6/21
<b>Yukari Hechanova, CPA, CIA, CGFM, CGAP, CGMA</b> Chief Financial Officer, Acting		5/6/2021
<b>Don Rabanal</b> Assistant Administrator of Administrative Services		5/6/21
<b>Melissa Hayes, BSN, RN, RAC-CT</b> Administrator of Skilled Nursing Facility or Designee		5/7/21
<b>Kyle Dallman, MBA</b> Risk Management Program Coordinator		5/6/21
<b>Danielle Manglona, MSN, MBA-HCM, RNC-OB, CPPS, CPHRM, CPHQ</b> Administrator of Quality, Patient Safety & Regulatory Compliance		5/6/2021
<b>VACANT</b> Patient Safety Officer		
<b>Veronica Cruz, BSN, RN</b> Performance Improvement Coordinator		5/6/2021
<b>Julie Benavente</b> Guest Relations Coordinator		5/6/21
<b>VACANT</b> Healthcare Operational Excellence		
<b>Violeta Pamintuan</b> Administrative Assistant		5/6/21

**Approval:**

Name	Signature	Date
<b>Glynis Almonte</b> BOT-Q&S Subcommittee, Chairperson		5/19/2021
<b>Theresa Obispo</b> BOT Chairperson <i>Melissa Warbal on behalf</i>		5/27/21

**COMMITTEE CHARTER**

**Quality Assessment and Performance Improvement  
Reporting Pathway**  
Revised April 2021



CURRENCY EXCHANGE RATES On May 18, \$1 was worth:	47.8770	PHPP	109.150	JPY¥	1,132.82	KRW₩	27.990	TWD NT\$	6.4322	CNY¥	1.2832	AUD A\$	0.8219	EUR €
	Keep posted and get more data and details online. Log on to see real time market data with our stock market tool at <a href="http://postguam.com/stock_market">postguam.com/stock_market</a> .													

# Startup Weekend Micronesia produces sustainability-focused business ideas

Three sustainability-focused business plans came out of the Startup Weekend Micronesia event. The online event was hosted from April 31 to May 2 by the University of Guam Entrepreneur Society student organization, UOG's Center for Entrepreneurship and Innovation, and the Pacific Islands Small Business Development Center Network, according to a release from UOG.

With the assistance of Northern Marianas College, the College of Micronesia-FSM, and SBDC centers throughout Micronesia, the weekend-long event engaged 31 participants on eight islands throughout Micronesia with the dream of starting their own businesses.

Participants pitched their business ideas with a focus on sustainability. The participants then formed teams and built business plans to turn the most feasible ideas into small-business startups. The teams pitched their startups to a panel of judges who determined the winners, the release stated.

"We encourage all the teams to make their new business plans a reality," said Jersa Camacho, an officer of the Entrepreneur Society at UOG.



**KOSRAE TEAM:** The third-place winners of Startup Weekend Micronesia at the Kosrae Small Business Development Center, where they participated in the Micronesia-wide event from April 31 to May 2. The team is, from left, Sepe T. Tolenna, Trime S. George, Emily O'Steen, Kianalynn M. Sigras, Tolenna M. Tolenna, and Steve P. George. Photos courtesy of the University of Guam



**TEAMWORK:** During the Startup Weekend Micronesia event on April 31, Kosrae participants Sepe T. Tolenna, left, and Tolenna M. Tolenna map a business plan to make safe drinking water accessible for residents of Kosrae.

## The winning teams

### • First Place: Vibin' Ridez

Concept: Electric bike and scooter sales, rentals and servicing.

Members: Limuel Francisco Bernal, CNMI; Kevin John De Torres, CNMI; Jessica Estrada, CNMI; Korky Aguon, CNMI; and Andrew Duenas, Guam.

### • Second Place: Package Express Unlimited

Concept: An affordable delivery service for mail and goods throughout Pohnpei.

Members: Terrence Yamada, Pohn-

pei; Jerick Welbert, Pohnpei; Michael Panuelo, Pohnpei; Abigail Oyardo, Guam; and Destini Adkins, CNMI.

### • Third Place: Safe Drinking Water

Concept: A safe drinking water solution for residents of Kosrae.

Members: Emily O'Steen, Kianalynn M. Sigras, Sepe T. Tolenna, Tolenna M. Tolenna, Trime S. George and Steve P. George, all from Kosrae.

The winners were awarded a selection of sustainable gifts as well as gift certificates and laptop bags, AirPod Pros, and Yeti products.

The event is associated with

Google Techstars Startup Weekend, a program that has been launched in more than 150 countries throughout the world. Its purpose is to teach aspiring entrepreneurs how to create a real company.

UOG graduate students in the Professional Master of Business Administration program and the Pacific Islands SBDC at UOG first brought the Startup Weekend event model to Guam in 2014, to Saipan in 2016; and to Palau, Chuuk, Kosrae, Yap and Pohnpei for the first time in 2019. **(Daily Post Staff)**

## Airline passengers may have to get weighed before boarding

(New York Daily News) - Airline passengers may have to reveal their own cabin size before boarding, a

new report claims.

Citing an FAA advisory, travel site View from the Wing reports that because Americans are getting heavier, airlines may have to revisit estimates on how much cargo each plane is carrying for the sake of safety.

According to that report, when

it comes to planes that carry more than 70 passengers, estimates based on standard weights published by the Centers for Disease Control and Prevention will suffice. But new considerations are being given for smaller airliners where passenger and baggage weights need to be

more accurate.

Being weighed or offering that information if asked would be entirely voluntary. If a person who is selected opts out, another traveler would be asked at random. It's unclear if passengers would be weighed or asked to list their weight.

## THE GUAM PUBLIC UTILITIES COMMISSION NOTICE OF PUBLIC MEETING

**NOTICE IS HEREBY GIVEN** that the Guam Public Utilities Commission [PUC] will conduct a regular business meeting, commencing at 6:30 p.m. on May 27, 2021, Suite 202, GCIC Building, 414 W. Soledad Ave., Hagatna.

The following business will be transacted:

### AGENDA

1. Approval of Minutes of April 29, 2021
2. Guam Power Authority
  - GPA Docket 21-10, Petition to Approve the Procurement for Supply of Diesel Fuel Oil to GPA, ALJ Report, and Proposed Order
3. Administrative Matters
  - Bookeeping Services for PUC
4. Other Business

Due to the current public health emergency, all persons attending the meeting will be required to wear masks. Social distancing protocols will be observed. Further information about the meeting may be obtained from the PUC's Administrator Lou Palomo at 472-1907. Those persons who require special accommodations, auxiliary aids, or services to attend the meeting should also contact Ms. Palomo.

This Notice is paid for by the Guam Public Utilities Commission.



## Guam Memorial Hospital Authority

Aturidat Espetat Mimuriat Guahan

850 Governor Carlos Camacho Road, Tamuning, Guam 96913

Opera tor: (671) 647-2330 or 2552 | Fax: (671) 649-5508



## PUBLIC NOTICE

# Board of Trustees Meeting

Date: Wednesday, May 26, 2021

Time: 5:00 p.m.

Meeting will take place via Zoom Video Conferencing

Meeting ID: 913 5266 3119

Passcode: 556240

For special accommodations, please contact Theo Pangelinan, EEO Officer, at 647-2104, Monday through Friday from 8:00 a.m. to 5:00 p.m.

/s/ Lillian Perez-Posadas, MN, RN  
Hospital Administrator/CEO

# Coronavirus infections drop below 30,000 daily in continuing sign of recovery

By Lenny Bernstein  
and Joel Achenbach  
The Washington Post

For the first time in 11 months, the daily average of new coronavirus infections in the United States has fallen below 30,000 amid continuing signs that most communities across the nation are emerging from the worst of the pandemic.

The seven-day average dipped to 27,815 on Friday, the lowest since June 22 and less than a tenth of the infection rate during the winter surge, according to state health department data compiled by The Washington Post.

The pandemic map remains speckled with hot spots, including parts of the Deep South, the Rocky Mountains and the Pacific Northwest. At the local level, progress against the contagion has not been uniform as some communities struggle with inequities in vaccine distribution and in the health impacts of the virus.

But the vast bulk of the American landscape has turned pale green, the color-code for "low or moderate" viral burden, in a Covid-19 Community Profile Report released this week by the Biden administration. The report showed 694 counties still have "high" levels of transmission, less than half as many as in mid-April.

The big question now is whether the virus will be thoroughly squelched through mounting vaccinations - or whether it will smolder in areas with low inoculation rates and potentially flare when colder weather returns, said David Rubin, director of PolicyLab



**RECOVERY?:** Mostly unmasked people eat lunch at the Eugene Saturday Market in Eugene, Ore., on May 8, 2021. Melina Mara/Washington Post

at Children's Hospital of Philadelphia, which has been modeling the outbreak for more than a year.

Rubin said the answer will depend in large measure on the individual choices of tens of millions of Americans, especially whether they get inoculated.

"If we're continuing to have disease reservoirs and we have areas with low vaccinations, it'll hang on until the fall and start to pick up pace again. It'll find pockets where there are unvaccinated individuals, and have these sporadic outbreaks," Rubin said.

The group's latest blog post states that "the national decline in case incidence is likely to be slow with a long tail, attributed to smoldering transmission - most likely from decreased mask use in areas with poor vaccine uptake."

One prominent model, from the Institute for Health Metrics and Evaluation at the University of Washington, forecasts fewer than 7,000 daily cases by mid-August and fewer than 120 deaths, which is about one-fifth the current number - levels not seen since March 2020, soon after the virus first seeded itself in the United States.

The same modelers believe the virus will have some form of resurgence in the colder months that follow, and people who had stopped wearing masks would need to resume wearing them to limit viral spread. Scientists remain concerned about virus variants, some of which have mutations that limit but do not completely block the protective effects of vaccines.

"The rise in winter depends on what escape variants are circulating and how fast we pick up our masks

and good behaviors," Ali Mokdad, an epidemiologist with IHME, said in an email.

More than 60% of adults have had at least one shot of a vaccine, putting the country on a path of reaching President's Joe Biden 70% target by July 4. Administration officials are increasingly confident the pandemic will be brought under control in the coming months, although infections will not plunge to zero and there remains the threat of mutated variants as the virus continues to circulate globally.

"I'm sure that we can control it," Anthony Fauci, Biden's chief medical adviser on the pandemic, told The Post. "Somewhere between control and elimination is where we're going to wind up. Namely a very, very low level that isn't a public health hazard that doesn't disrupt society."



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### PUBLIC NOTICE

## Board of Trustees Meeting

Date: Wednesday, May 26, 2021

Time: 5:00 p.m.

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Meeting ID: 913 5266 3119

Passcode: 556240

Please note that the first order of business will be an executive session to discuss matters pending litigation. Only Board members and the court reporter will be "admitted" at the start of the conference call. All other participants will remain in the "Waiting Room" and admitted when executive session ends and the Board reconvenes for regular session.

For special accommodations, please contact Theo Pangelinan, EEO Officer, at 647-2104, Monday through Friday from 8:00 a.m. to 5:00 p.m.

/s/ Lillian Perez-Posadas, MN, RN  
Hospital Administrator/CEO

This advertisement was paid for with government funds.

## Department of Land Management

P.O. Box 2950, Hagatña, Guam 96932

Tel: 649-5263 Ext. 375 Fax: 649-5383

### PUBLIC HEARING NOTICE

Date: Thursday, June 3, 2021

Time: 6:00 pm

Place: Talofofo Community Center

App No. 2019-27. Jeffrey E. Pleadwell, Conditional Use permit to allow use of an existing single family dwelling for short-term vacation rentals, Lot 9-11, T142, Talofofo.

Funding Source provided by the Applicant.

Persons requiring special accommodations, please call Cristina at 649-5263 ext. 375 or email at [cristina.gutierrez@land.guam.gov](mailto:cristina.gutierrez@land.guam.gov)



GUAM BUILDING CODE COUNCIL

### NOTICE OF GOVERNMENT MEETING

The Guam Building Code Council regular board meeting will be held on **Wednesday, May 26, 2021 at 4:30 p.m.** at the Contractors License Board conference room, located at 542 North Marine Corps Drive in Upper Tumon. NOTE: Please adhere to the social distancing, hand sanitizing and wearing of face mask. For any special accommodations, please contact 649-2211/9676.

This is paid for by the Guam Building Code Council.

## Justine Camacho

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**From:** Justine Camacho <justine.camacho@gmha.org>  
**Sent:** Thursday, May 20, 2021 10:44 AM  
**Subject:** NOTICE of GMHA Board of Trustees Meeting - May 26, 2021

FOR IMMEDIATE RELEASE – May 20, 2021

### NOTICE OF PUBLIC MEETING

In accordance with the Open Government Law relative to notice of meetings and, in addition to notices published in The Guam Daily Post, this serves as public notice for the regular meeting of the GMHA Board of Trustees on Wednesday, May 26, 2021 at 5:00 p.m. via Zoom Video conferencing. Meeting ID: 913 5266 3119; Password: 556240.

Please note that the first order of business will be an executive session to discuss matters pending litigation. Only Board members and the court reporter will be “admitted” at the start of the conference call. All other participants will remain in the “Waiting Room” and admitted when executive session ends and the Board reconvenes for regular session.

For special accommodations, please contact Theo Pangelinan, EEO Officer, at 647-2104, Monday through Friday from 8:00 a.m. to 5:00 p.m.

Thank you,  
**Justine A. Camacho**  
Acting Administrative Officer  
Guam Memorial Hospital Authority  
850 Gov. Carlos G. Camacho Road  
Tamuning, GU 96913

Work: (671) 648-7997  
Fax: (671) 649-0145  
Email: [justine.camacho@ghma.org](mailto:justine.camacho@ghma.org)

**CONFIDENTIALITY NOTICE:** This e-mail message and any included attachments are intended only for the addressee or entity named above and may contain Confidential and Privileged information for the sole use of the intended recipient(s). If you have received this e-mail in error, please immediately notify the sender by return e-mail and delete this e-mail and any attachments from your computer system. To the extent the information in this e-mail and any attachments contain protected health information as defined by the Health Insurance Portability and Accountability Act of 1996 (“HIPAA”), PL 104-191; 43 CFR Parts 160 and 164; it is confidential and/or privileged. If you are not the intended recipient, any disclosure, copying, forwarding, printing, distribution or use of information is strictly PROHIBITED. (GMHA Policy No. 6420-2)





# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUĀHĀN

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508



Date: **052821**

**VIA ELECTRONIC MAIL**

Benjamin J.F. Cruz

*Public Auditor*

Office of Public Accountability

Suite 401 DNA Building

238 Archbishop Flores Street

Hagåtña, GU 96910

RE: Reporting Requirements for Boards and Commissions

Dear Mr. Cruz:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the recording for the May 26, 2021 GMHA Board of Trustees Meeting via Google Drive as guided by your office.

Please contact Justine Camacho, Program Coordinator – Board Office, at 648-7997 or by email at [justine.camacho@gmha.org](mailto:justine.camacho@gmha.org) for any questions or clarifications.

Sincerely,

Lillian Perez-Posadas, RN, MN  
Hospital Administrator/CEO

Sent via electronic mail 05/28/21 JC



# GUAM MEMORIAL HOSPITAL AUTHORITY

## ATURIDÁT ESPETÁT MIMURIÁT GUÅHÅN

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508



Date: **060321**

**VIA ELECTRONIC MAIL**

Honorable Therese M. Terlaje  
*Speaker of I Minatrentai Sais Na Liheslaturan Guåhan*  
163 Chalan Santo Papa  
Hagåtña, GU 96910

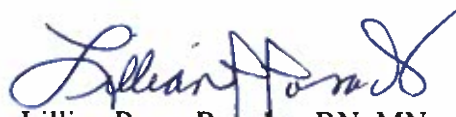
RE: Reporting Requirements for Boards and Commissions

Dear Speaker Terlaje:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the materials presented and discussed at the May 26, 2021 Meeting of the GMHA Board of Trustees.

Please contact Justine Camacho, Program Coordinator – Board Office, at 648-7997 or by email at justine.camacho@gmha.org for any questions or clarifications.

Kindest Regards,

  
Lillian Perez-Posadas, RN, MN  
Hospital Administrator/CEO

sent via electronic mail 06/03/21 gp



# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÅHAN

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508



Date: **060321**

**VIA ELECTRONIC MAIL**

Honorable Lourdes A. Leon Guerrero  
*I Maga'hågan Guåhan*  
Ricardo J. Bordallo Governor's Complex  
Adelup, GU 96910


RE: Reporting Requirements for Boards and Commissions

Dear Governor Leon Guerrero:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the materials presented and discussed at the May 26, 2021 Meeting of the GMHA Board of Trustees.

Please contact Justine Camacho, Program Coordinator – Board Office, at 648-7997 or by email at justine.camacho@gmha.org for any questions or clarifications.

Kindest Regards,

  
Lillian Perez-Poasadas, RN, MN  
Hospital Administrator/CEO

sent via electronic mail 06/03/21 gc